# Division of Long Term Supports and Services Bureau of Developmental Services

Rate Structure Work Group January 13, 2023





#### Goals

### Goals for 1/13 Meeting

- 1. Counts of Cost Reports Received for Each Service
- 2. Review General Rate Setting Calculation
- 3. Discuss How the Cost Report is Used to Develop Rates
- 4. Next Steps

This Rate Setting Work Group is open to the public. Members of the public may ask questions through the Q&A feature.

This structure ensures that the Department can engage a diverse group of stakeholders in substantive dialogue while also providing transparency and general updates to the general public.

If you are a member of the public and have questions about the Rate Setting Work Group and/or its work, please contact us at <a href="mailto:BDSRateStructureWorkgroup@dhhs.nh.gov">BDSRateStructureWorkgroup@dhhs.nh.gov</a> and we will respond as soon as possible.



# **Cost Report Counts**



## **Cost Report Counts**

| Service   | # of Cost<br>Reports<br>Received |
|---|----------------------------------|
| Day Hab / Community Participation Services            | 22                               |
| Residential Habilitation - Staffed Residence          | 22                               |
| Residential Habilitation - Enhanced Family Care (EFC) | 20                               |
| Residential Habilitation - EFC Whole Life Model       | 13                               |
| Other Residential Supports - PDMS or Own Family Home  | 14                               |
| In Home Residential Habilitation                      | 9                                |
| Respite Service                                       | 9                                |
| Service Coordination/Case Management                  | 12                               |
| Supported Employment                                  | 11                               |
| Community Support Services                            | 13                               |
| Crisis Response Services                              | 14                               |
| Specialty Services                                    | 13                               |

- Counts are based on as reported cost reports.
- Counts do not represent all cost reports that will be used to calculate rates.
- Final counts will be known once the data validation process is complete.



# General Rate Setting Overview



# **General Rate Setting Formula**

|            | Rate Formula                               | Data Source   | Calculation                           |
|------------|--|---|---------------------------------------|
|            | Direct Support Professional (DSP) Wage     | Bureau of Labor Statistics; Validated with cost report        |                                       |
|            |  | Direct Staffing tab   |                                       |
| Wage       | x Employer Related Expense                 | Based on cost report Expenses tab                             | % of Wage                             |
| Portion of | x DSP Availability Factor                  | Based on information included on the cost report -            | Calculated as a % of time DSP spends  |
| Rate       |  | Benefits-PTO and Training-Turnover tabs; Includes training    | on tasks when the DSP is not directly |
|            |  | time, leave time, administrative paperwork time               | working with the individual(s).       |
|            | = Adjusted DSP Wage                        | Total calculated DSP wages and benefits                       |                                       |
|            | Mileage (if applicable)                    | Based on information included on the cost report -            | % of the DSP Hour                     |
|            |  | Transportation-Med Mgmt tab or other Data available,          |                                       |
|            |  | such as mileage allowances in service definitions             |                                       |
|            | Program Support                            | Based on the cost report - Program Staffing and Expenses      | % of the DSP Hour                     |
| Supporting |  | tabs  |                                       |
| Component  | Administration                             | Based on the cost report - Admin Staffing and Expenses        | % of the Total Hourly Rate            |
| of Rate    |  | tabs  |                                       |
|            | = Total Calculated Amount per Billable DSP | From this calculation, information from the cost report       |                                       |
|            | Hour                                       | service specific tabs will be used to determine the           |                                       |
|            |  | following, as applicable: staffing ratios, billing units, and |                                       |
|            |  | various levels of support for each billing code               |                                       |



# How Cost Reports are Used to Develop Rates



# **Direct Support Professional (DSP) Wage Component**

#### **Data Sources for DSP Wages:**

- "Direct Staffing" tab of the cost report
- Bureau of Labor Statistics (BLS) data

- Rates are based on an hourly wage rate for the service
- Each service is looked at independently
- Education and experience requirements for the service are evaluated
- Inflation factors are applied to the hourly rate, as deemed necessary
- Basis for the service rate build-up
- Varying staffing ratios may be used to adjust the DSP wage to calculation various levels of service.



## **Direct Support Professional Wage Component**

### What about the work from the DSP Focus Group?

- We need to establish a base DSP wage for the rate calculations. This will be the starting point for the DSP wage evaluation.
- The DSP Focus Group provided excellent recommendations on how the DSP position should evolve over time
- DSP Focus Group recommendations will be evaluated as BDS provides feedback on the Focus Group's recommendation



# **Employer Related Expense (ERE) Component**

#### **Data Sources for ERE Component:**

- "Expenses" tab of the cost report
- "Benefits PTO" tab of the cost report

- The ERE % of Wages is calculated for each cost report:
  - Total Payroll Taxes and Employee Benefits / Total Wages for All Employees
- The information provided on the "Benefits PTO" tab is also evaluated to see if the variable benefits provided to various level of staff has a significant impact to the calculated ERE %.
- Generally, a median ERE % of wages is used to calculate the ERE portion of the rate.
- The selected ERE % is applied to the inflated DSP wage for the service



# **DSP Availability Factor Component**

#### **Data Sources for DSP Availability Factor:**

- "Benefits PTO" tab of the cost report
- "Training Turnover" tab of the cost report
- Service Specific tabs of the cost report

- DSPs incur time on the job that is not billable:
  - Training, administrative duties, paid time off, employee turnover
- This time should be factored into the rate calculation because that time reflects duties that are relevant to the service, but providers cannot bill for the time.
- The calculated availability factor is applied to the inflated DSP wage + applicable ERE for the service



# **Program Related Expense (PRE) Component**

#### **Data Sources for PRE Component:**

- "Expenses" tab of the cost report
- Service specific tabs of the cost report

- The PRE component is calculated as a % of the DSP Wages for each cost report:
  - Total Program Related Expense / Total DSP wages and contracted expense for the service
- Costs are evaluated to verify program expenses are properly captured and adjustments may be added (Medication Management, Transportation, etc.)
- Generally, the median calculated PRE % for all agencies providing the service is used to calculate the PRE portion of the rate.
- The selected PRE % is applied to the adjusted DSP wage for the service
  - Adjusted DSP wage includes the inflated DSP wage, ERE, and availability factor



# **Other Potential Components**

#### **Data Sources for Other Potential Components:**

- "Benefits PTO" tab of the cost report
- "Training Turnover" tab of the cost report
- "Transportation Med Mgmt" tab of the cost report
- Service specific tabs of the cost report

#### What are Other Potential Components?

- Depending on the service, other potential components may include:
  - Mileage, nurse trainers for medication management, additional required training, etc.
- Additional components may be added if the cost is not already accounted for in another rate component of the rate
- The calculation for the potential other components may vary



# Administrative & General Expense (A&G) Component

#### **Data Source for PRE Component:**

"Expenses" tab of the cost report

- The A&G component is calculated as a % of total allowable costs from the cost report:
  - Total A&G expense / Total allowable expense
- Generally, a median A&G % of total allowable cost is used to calculate the A&G portion of the rate.
- The selected A&G % is applied as a percentage of all components of the rate for the service
  - ((Inflated Hourly Wage + (Inflated Hourly Wage \* ERE Median %)) \* Availability Factor)) + (Adjusted Hourly Wage \* PRE Median %) + (Potential Other Rate Component)/(1 A&G Median %)
  - This calculation results in the total calculated amount per billable DSP hour for a service



# **Converting the Hourly Rate to a Billable Rate**

Once the total hourly rate for billable DSP services is calculated, that amount may be converted into the billable rate.

#### How Data is Used to Calculate a Billable Rate:

- Billable rates may be calculated to cover a daily rate, hourly rate, 15-minute rate, or other billable increment.
- The hourly rate is adjusted to reflect the desired unit of service.
- "Daily Rates" do not necessarily cover 24 hours a day.
- "Daily Rates" are calculated on the level of effort of support per day, up to a maximum number of hours.
  - For example, a daily rate for supported employment services may be based on 6 hours of DSP support
- The level of effort for a "Daily Rate" can be adjusted to also reflect varying level of support an individual may need.
  - For example, Level 1 may reflect 4 hours of support per day and Level 5 may reflect 24 hours of support.



# Questions?





# Next Steps



# **Next Steps**

- Myers and Stauffer is completing validating the cost reports.
- Once validation is complete, initial rate calculations will be completed for each service. This involves working with Optumas for reviewing rates for actuarial soundness and applying SIS-A information to applicable rates.
- Initial rates for sharing with the Rate Work Group are estimated to be ready in March 2023.
- February BDS Systems Rate Work Group discussion is tentatively planned around discussing the DSP wage component.



